

Nancy Abeiderrahmane LPP Conference, Bonn, Germany, September 2012

Undisputed facts:

- Growing world population.
- Over half of it urban.
- Rising global and per-capita meat & dairy consumption.
- Arid lands spreading worldwide.

Less acknowledged fact:

Small-scale livestock keeping is economically reasonable for:



Valuable comparative & competitive advantages:

- Properly done, small-scale husbandry yields:
 - More rural employment & income,
 - Lower inputs and cost,
 - Environment and biodiversity protection,
 - Co-operation with farmers (fodder) instead of conflict,
 - Food production on marginal land.
 - Improved arid land productivity livestock scatters seeds.

Furthermore

- Growing urban demand for natural, high-quality (not industrial) meat and dairy.
- Globally, arid lands can produce wholesome food for the world.

So where is the problem?

- Main hurdle: getting produce to market.
- Particularly difficult for pastoralists.

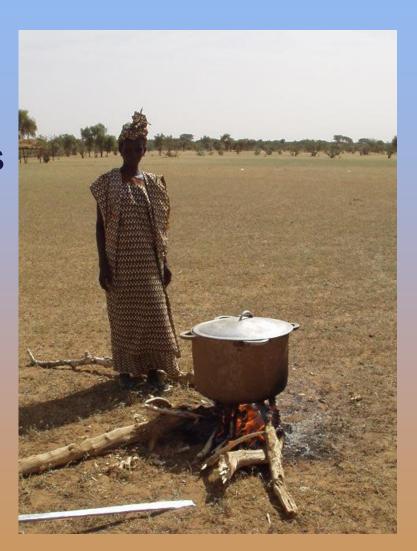
Animal products require processing for sanitary and shelf-life reasons.

Where is the solution?

Proposed:

- Farmers' markets and direct sales: cannot always reach distant urban markets.
- Are lo-tech solutions an answer?
- Are "cottage industries" suitable?

In my opinion: NO.



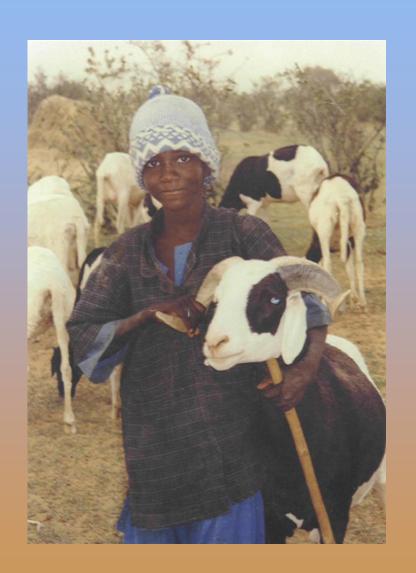
Other options

Corporations buy raw materials at low prices to capture maximum added value:

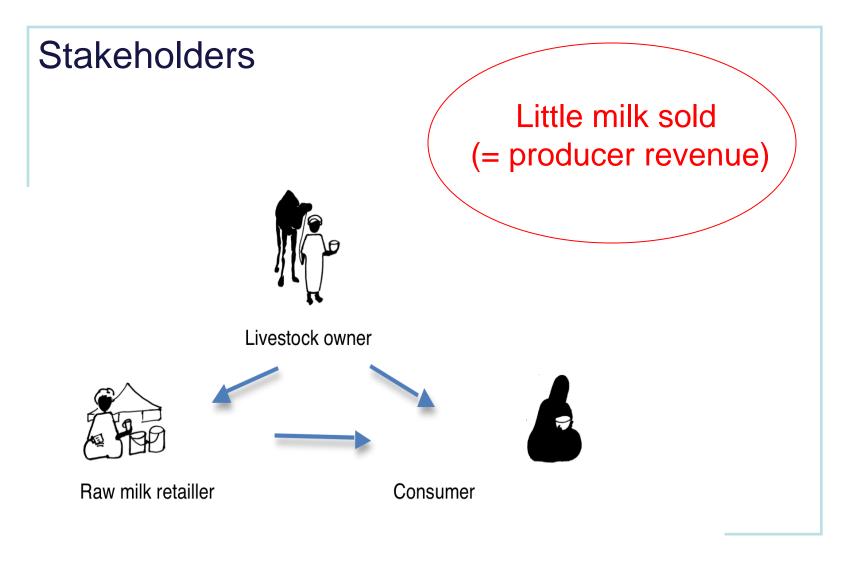
Not enough.

Fair Trade is better than Unfair Trade:

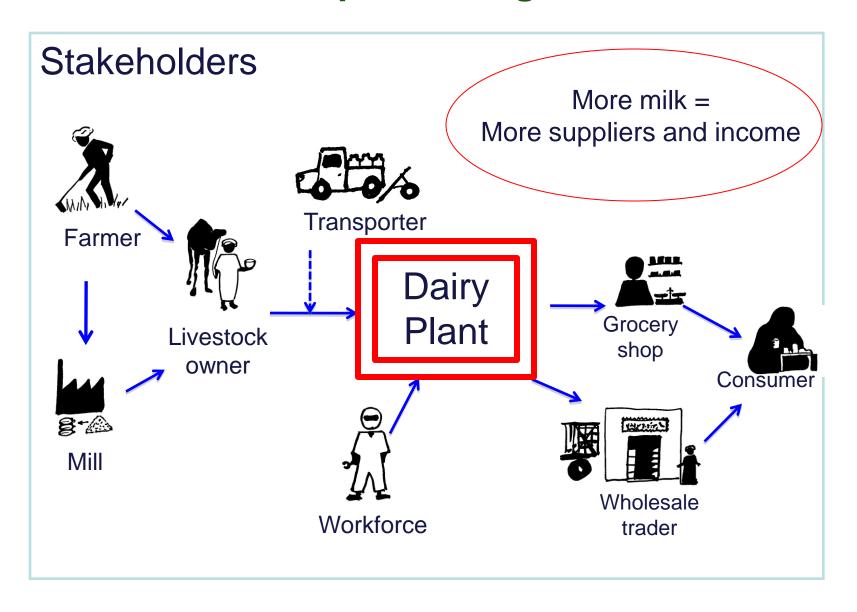
Still not enough.



Value chain, e.g. for milk, no processing unit



With processing unit



The value chain

- ❖ A vital link in the breeder-to-consumer value chain: the unit (e.g. industry) that processes raw meat, milk, hide, wool, etc. <u>locally</u> into marketready merchandise.
- 'PULL' for farmers,
- 'PUSH' products towards bigger, remote markets.
- Optimum outlet for small producers,
- Added-value (major development factor) including local jobs.



Where are the vital links?

This type of enterprise gets medals and awards but often cannot get

LOANS /



The vital link

- Most small herders cannot run an industry.
- Not easy, requires managerial skills and technical knowledge.
- Can NGOs or farmer co-ops do it well...?



Entrepreneurs (a particular variety of humans) seem to do it better.

A sustainable solution

Funding must be made available to small/medium sized processing units that undertake to:

- Buy raw materials from small producers,
- Make high-quality products, including niche products, unique breeds, organic, AOC, etc.
- Pay fair prices and/or re-invest some profit in communities.

A sustainable solution

- Local banks can pool resources in a dedicated Fund to reduce individual outlay and risk.
- Loans only to entrepreneurs signed up to this outlook.



- Some independent input required to select projects.
- The Fund also invests to ensure coaching, compliance and repayment.

Additional Benefits

- Livestock owners use a reliable income to:
 - improve health & living standards, children's education, etc.
 - improve animal feeding, health, welfare,
 - boost productivity.
- Reducing the need for Government inputs, NGOs or Aid.

A real-life business example

Tiviski started a mini-dairy plant in 1989.

Initial investment \$300,000, including a \$200,000 loan from French AFD.

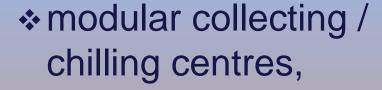
First milk collection and pasteurisation in West Africa, and many subsequent Firsts:

"crazy"



A real-life business example

- All raw milk bought from pastoral herders, at high price: average \$0.60
- Successful strategies:



- chilled transport,
- state-of-the art processing,
- direct delivery to retailers.





The dairy plant has grown:

- Overall investment roughly \$6 M.
- Up to 200 staff,
- Up to 1,000 milk suppliers,
- Five competitors...







A modern dairy product range



All made from fresh camel, cow or goat milk, processed to international standards.

QUALITY FIRST!

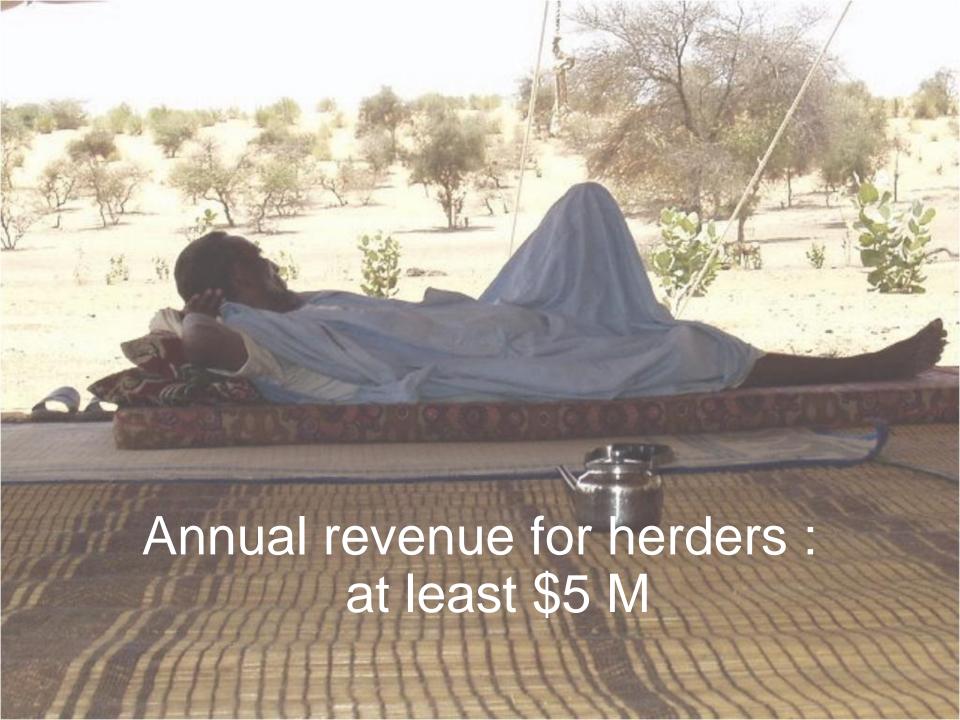
A modern dairy product range



Including unique camel cheese.

Impact

- Thanks to the dairy industry:
 - 1,000 to 2,000 herders no longer poor,
 - At least 7,500 tonnes of milk processed annually,
 - ❖ Overall sales approx. \$10 M
 - Could be more if milk importers did not actively hinder UHT sales.



Can it work?

YES!

- If funding is available, entrepreneurs will come forward.
- Not a gold mine,
- Involves hard work,
- ❖ But can yield a respectable profit
- and a lot of collective value and personal satisfaction.





